Texas A&M University 12th Man Foundation

Independent Auditor's Report and Financial Statements

June 30, 2025 and 2024

Texas A&M University 12th Man Foundation Contents June 30, 2025 and 2024

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Independent Auditor's Report

Board of Trustees Texas A&M University 12th Man Foundation College Station, Texas

Opinion

We have audited the accompanying financial statements of Texas A&M University 12th Man Foundation (Foundation), which comprise the statements of financial position as of June 30, 2025 and 2024 and the related statements of activities, functional expenses, and cash flows for the years then ended and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of June 30, 2025 and 2024 and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Forvis Mazars, LLP

Houston, Texas November 13, 2025

Texas A&M University 12th Man Foundation Statements of Financial Position June 30, 2025 and 2024

		2025		2024
ASSETS		2020		2024
Current Assets				
Cash and cash equivalents	\$	18,644,769	\$	15,081,968
Contributions receivable, net	*	13,245,287	*	14,933,333
Contracts receivable		408,181		334,522
Investments		63,789,895		56,831,126
Prepaids and other		9,083,770		786,390
Total Current Assets		105,171,902		87,967,339
Other Assets				
Property and equipment, net		2,652,133		2,883,838
Contributions receivable, net		57,213,494		56,571,671
Memberships		32,000		32,000
Investments		124,336,156		122,520,874
Total Other Assets		184,233,783		182,008,383
Total Assets	\$	289,405,685	\$	269,975,722
LIABILITIES AND NET ASSETS				
Current Liabilities				
Accounts payable and accruals	\$	2,777,331	\$	1,143,834
Deferred revenue		52,916,030		52,730,333
Total Current Labilities		55,693,361		53,874,167
Net Assets				
Without donor restrictions		(15,190,568)		(17,115,037)
With donor restrictions		248,902,892		233,216,592
Total Net Assets		233,712,324		216,101,555
Total Liabilities and Net Assets	\$	289,405,685	\$	269,975,722

Texas A&M University 12th Man Foundation Statements of Activities Year Ended June 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support Contributions of cash and other financial assets Contract revenue Investment income Other revenue Net assets released from restrictions	\$ 11,127,646 53,807,295 2,306,610 201,728 31,599,376	\$ 36,162,871 - 11,762,007 73,038 (31,599,376)	\$ 47,290,517 53,807,295 14,068,617 274,766
Total Revenues, Gains, and Other Support	99,042,655	16,398,540	115,441,195
Expenses and Losses Distributions to or for Texas A&M University Facilities Annual Contributor costs	25,824,597 47,859,638 1,524,971	- - -	25,824,597 47,859,638 1,524,971
Total program services	75,209,206		75,209,206
Fundraising General and administrative	17,164,165 4,739,261	<u>-</u>	17,164,165 4,739,261
Total support services	21,903,426		21,903,426
Loss on uncollectible contributions receivable	5,554	712,240	717,794
Total Expenses and Losses	97,118,186	712,240	97,830,426
Change in Net Assets	1,924,469	15,686,300	17,610,769
Net Assets, Beginning of Year	(17,115,037)	233,216,592	216,101,555
Net Assets, End of Year	\$ (15,190,568)	\$ 248,902,892	\$ 233,712,324

(Continued)

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support	11001110110110	11001110110	
Contributions of cash and other financial assets Contract revenue	\$ 10,771,510 49,928,643	\$ 24,573,897 -	\$ 35,345,407 49,928,643
Investment income Other revenue	1,981,143 847	8,748,227 68,763	10,729,370 69,610
Net assets released from restrictions	38,025,650	(38,025,650)	
Total Revenues, Gains, and Other Support	100,707,793	(4,634,763)	96,073,030
Expenses and Losses			
Distributions to or for Texas A&M University Facilities	31,374,888	_	31,374,888
Annual	62,866,655	_	62,866,655
Contributor costs	1,938,828	<u> </u>	1,938,828
Total program services	96,180,371		96,180,371
Fundraising	10,571,163	-	10,571,163
General and administrative	4,999,027		4,999,027
Total support services	15,570,190		15,570,190
Loss on uncollectible contributions receivable	45,070	(508,644)	(463,574)
Total Expenses and Losses	111,795,631	(508,644)	111,286,987
Change in Net Assets	(11,087,838)	(4,126,119)	(15,213,957)
Net Assets, Beginning of Year	(6,027,199)	237,342,711	231,315,512
Net Assets, End of Year	\$ (17,115,037)	\$ 233,216,592	\$ 216,101,555

Texas A&M University 12th Man Foundation Statements of Functional Expenses Year Ended June 30, 2025

	Program Services					Support Services									
	F	Distribution Texas A&N acilities	l Univ		C	ontributor Costs		tal Program Services	Fı	undraising		eneral and		tal Support Services	Total
			_		_				_		_				
Salaries	\$	243,125	\$	-	\$	133,137	\$	376,262	\$	2,498,225	\$	1,997,456	\$	4,495,681	\$ 4,871,943
Employer payroll taxes		18,253		-		9,550		27,803		171,068		114,949		286,017	313,820
Employee benefits		40,024		-		-		40,024		402,303		262,473		664,776	704,800
Contract services		2,990		-		6,615		9,605		145,938		761,032		906,970	916,575
Office supplies		153		-		39		192		380		7,496		7,876	8,068
Printing, advertising, publications, and postage		86,813		-		36,400		123,213		11,571,922		48,591		11,620,513	11,743,726
Rentals		4,338		-		9,765		14,103		_		27,190		27,190	41,293
Utilities		-		_		-		-		-		3,896		3,896	3,896
Insurance		_		_		_		_		_		235,285		235,285	235,285
Repairs and maintenance		-		_		-		-		-		5,947		5,947	5,947
Credit card and ticketing processing fees		220,069		-		111		220,180		810,405		-		810,405	1,030,585
Dues and subscriptions		1,590		_		-		1,590		26,101		65,407		91,508	93,098
Meals, entertainment, and travel		24,628		_		43,657		68,285		126,878		55,289		182,167	250,452
Information technology		52,959		_		3,366		56,325		64.868		665,772		730,640	786,965
Catering and special events		· -		_		325,301		325,301		670,729		52,642		723.371	1,048,672
Donor expenses		26,693		_		949,148		975,841		242,326		58,411		300,737	1,276,578
Transfers to athletics	:	25,064,437	4	17,859,638		_		72,924,075		-		_		_	72,924,075
Depreciation	-	38.720		-		_		38,720		66,762		234,170		300,932	339.652
Other		(195)				7,882		7,687		366,260		143,255		509,515	 517,202
	\$ 2	25,824,597	\$ 4	17,859,638	\$	1,524,971	\$	75,209,206	\$	17,164,165	\$	4,739,261	\$	21,903,426	\$ 97,112,632

See Notes to Financial Statements 6

Texas A&M University 12th Man Foundation Statements of Functional Expenses Year Ended June 30, 2024

(Continued)

	Program Services							Support Services							
		Distribution Texas A&N	/I Unive	ersity	Co	ontributor	To	tal Program				eneral and		Support	
	F	acilities		nnual		Costs		Services	Fu	ındraising	Adı	ninistrative	Se	ervices	 Total
Salaries	\$	217,786	\$	_	\$	108,603	\$	326,389	\$	2,410,239	\$	2,016,570	\$ 4	1,426,809	\$ 4,753,198
Employer payroll taxes		16,249		-		8,464		24,713		169,935		121,672		291,607	316,320
Employee benefits		41,876		-		-		41,876		477,518		344,098		821,616	863,492
Contract services		40,079		-		5,289		45,368		184,879		759,193		944,072	989,440
Office supplies		813		-		59		872		326		24,028		24,354	25,226
Printing, advertising, publications,															
and postage		79,585		-		49,847		129,432		4,277,520		108,322	4	1,385,842	4,515,274
Rentals		4,553		-		1,800		6,353		500		17,787		18,287	24,640
Utilities		-		-		-		-		-		2,881		2,881	2,881
Insurance		-		-		-		-		-		237,573		237,573	237,573
Repairs and maintenance		-		-		-		-		-		2,720		2,720	2,720
Credit card and ticketing															
processing fees		379,953		-		-		379,953		784,149		-		784,149	1,164,102
Dues and subscriptions		2,909		-		-		2,909		22,597		38,104		60,701	63,610
Meals, entertainment, and travel		36,577		-		54,960		91,537		207,688		117,855		325,543	417,080
Information technology		56,783		-		3,042		59,825		41,491		772,278		813,769	873,594
Catering and special events		11,756		-		710,246		722,002		482,635		33,936		516,571	1,238,573
Donor expenses		(568,209)		-		986,475		418,266		214,380		45,678		260,058	678,324
Transfers to athletics	3	0,988,071	62	2,866,655		-		93,854,726		-		-		-	93,854,726
Depreciation		66,107		-		-		66,107		66,638		232,208		298,846	364,953
Other						10,043		10,043		1,230,668		124,124	1	,354,792	 1,364,835
	\$ 3	1,374,888	\$ 62	2,866,655	\$	1,938,828	\$	96,180,371	\$	10,571,163	\$	4,999,027	\$ 15	5,570,190	\$ 111,750,561

See Notes to Financial Statements 7

Texas A&M University 12th Man Foundation Statements of Cash Flows Years Ended June 30, 2025 and 2024

Operating Activities \$ 17,610,769 \$ (15,213,957) Change in net assets \$ 17,610,769 \$ (15,213,957) Items not requiring (providing) operating activities cash flows 339,652 364,953 Noncash contributions received (9,846,887) (7,003,793) Net realized and unrealized gains on investments (11,068,617) (10,729,370) Contributions received restricted for long-term investment (11,720,000) (2,718,089) Loss on disposal of property and equipment 68,607 43,667 Changes in (73,659) 58,881 Contributions receivable (73,659) 58,881 Contributions receivable (73,659) 58,881 Contributions receivable (82,97,380) 9,486 Contributions receivable (82,97,380) 9,486 Accounts payable 1,533,497 (385,107) Deferred revenue 185,697 (586,466) Net Cash Used in Operating Activities (13,192,460) (28,379,082) Investing Activities (26,884,495) (45,208,505) Proceeds from disposition of investments (26,884,495)			2225		
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Items not requiring (providing) operating activities cash flows Depreciation 339,652 364,953 Noncash contributions received (9,846,887) (7,003,793) Net realized and unrealized gains on investments (14,068,617) (10,729,370) Contributions received restricted for long-term investment (1,172,000) (2,718,089) Loss on disposal of property and equipment 68,607 43,667 Changes in Contracts receivable (73,659) 58,881 Contributions receivable 427,861 7,780,713 Prepaids and other assets (8,297,380) 9,486 Accounts payable 1,633,497 (335,107) Deferred revenue 185,697 (586,466) Net Cash Used in Operating Activities (13,192,460) (28,379,082) Investing Activities Purchases of investments (26,884,495) (45,208,505) Proceeds from disposition of investments 42,060,908 64,252,034 Purchase of property and equipment (176,554) (145,636) Principal cash of pooled funds held by Texas A&M Foundation reinvested (34,960) (45,474) Net Cash Provided by Investing Activities 14,964,899 18,852,419 Financing Activity Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents 5,081,968 22,238,144 Cash and Cash Equivalents 15,081,968 22,238,144 Cash and		¢	17 610 760	Ф	(15 212 057)
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Purchases of investments (26,884,495) (45,208,505) Proceeds from disposition of investments 42,060,908 64,252,034 Purchase of property and equipment (176,554) (145,636) Principal cash of pooled funds held by Texas A&M Foundation reinvested (34,960) (45,474) Net Cash Provided by Investing Activities 14,964,899 18,852,419 Financing Activity Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	Net Cash Used in Operating Activities		(13,192,460)		(28,379,082)
Purchases of investments (26,884,495) (45,208,505) Proceeds from disposition of investments 42,060,908 64,252,034 Purchase of property and equipment (176,554) (145,636) Principal cash of pooled funds held by Texas A&M Foundation reinvested (34,960) (45,474) Net Cash Provided by Investing Activities 14,964,899 18,852,419 Financing Activity Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	Investing Activities				
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Financing Activity Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	1 odnadion reinvested		(34,900)		(43,474)
Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	Net Cash Provided by Investing Activities		14,964,899		18,852,419
Proceeds from contributions restricted for long-term investment 1,790,362 2,370,487 Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	Financing Activity				
Net Cash Provided by Financing Activity 1,790,362 2,370,487 Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144			1 790 362		2 370 487
Increase (Decrease) in Cash and Cash Equivalents 3,562,801 (7,156,176) Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144			1,100,002		2,010,101
Cash and Cash Equivalents, Beginning of Year 15,081,968 22,238,144	Net Cash Provided by Financing Activity		1,790,362		2,370,487
<u> </u>	Increase (Decrease) in Cash and Cash Equivalents		3,562,801		(7,156,176)
Cash and Cash Equivalents, End of Year \$ 18.644.769 \$ 15.081.968	Cash and Cash Equivalents, Beginning of Year		15,081,968		22,238,144
<u> </u>	Cash and Cash Equivalents, End of Year	\$	18,644,769	\$	15,081,968

Note 1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Texas A&M University 12th Man Foundation (Foundation) is a nonprofit organization that was formed to operate exclusively for charitable purposes and make expenditures to or for the support or benefit of Texas A&M University (University) and its intercollegiate athletic program. Funds donated to this organization are primarily used to provide athletic scholarships to student athletes who attend the University, help maintain and improve University athletic facilities, and support its 20 athletic programs.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, money market accounts, and a certificate of deposit. The Foundation considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2025, the Foundation's cash accounts exceeded federally insured limits by approximately \$5,417,000.

Classification of Gifts

The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions. Gifts and investment income that are originally restricted by the donor, and for which the restriction is met in the same time period, are recorded as net assets with donor restrictions and then released from restriction.

The Foundation reports gifts of land, buildings, and equipment as unrestricted support, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used are reported as restricted support.

Unconditional promises to give with payments due in future periods are reported as net assets with donor restrictions.

Contributions

The Foundation periodically solicits gifts from its donors in support of University-sponsored athletics. Such gifts are used to fund facilities, scholarships, and programs to accomplish its mission.

Contributions are provided to the Foundation either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts—with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted

present value of estimated future cash flows, including an allowance for uncollectible contributions estimated by management.

Conditional contributions and investment income having donor stipulations that are satisfied in the period the gift is received and the investment income is earned are recorded as revenue with donor restrictions and then released from restriction.

Conditional gifts depend on the occurrence of a specified future and uncertain event to bind the potential donor and are recognized as assets and revenue when the conditions are substantially met and the gift becomes unconditional.

When a donor-stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the accompanying statements of activities as net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment, and other long-lived assets are reported when those assets are placed in service.

Restricted contributions are recorded in the donor restrictions net asset class. If the restrictions are met during the year, the amounts are reflected in assets released from restriction on the accompanying statements of activities.

Commitments

The Foundation has made commitments over the years to the University in order to fund large athletic projects, particularly those for major building and infrastructure projects supporting University athletics. Funding for these projects is sourced from donor contributions. While these commitments do not represent legally binding obligations of the Foundation and are, therefore, not reported on the accompanying statements of financial position of the Foundation, the Foundation does plan to pay these commitments as they become due. Please refer to Note 9 for additional details on these commitments.

Investments

Investments in equity securities having a readily determinable fair value and, in all debt, securities are carried at fair value. Investments in Foundation pooled funds and money market fund are recorded at net asset value (NAV), as a practical expedient, to determine fair value of the investments.

Net Investment Return

Investment income consists of dividends, interest, and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, net of investment fees.

Investment income that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets without donor restrictions. Other investment return is reflected in the accompanying statements of activities with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

All gains and losses arising from the sale, collection, or other disposition of investments are accounted for on a specific identification basis calculated as of the trade date in the fund that owned such assets.

The Foundation maintains pooled funds for its endowment. Investment income and realized and unrealized gains and losses from securities in the pooled funds are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled funds, as adjusted for additions to or deductions from those accounts.

Investments in Pooled Funds Held by Texas A&M Foundation

The Foundation maintains investment accounts with the Texas A&M Foundation through participation in its pooled investment vehicles, including the Long-Term Investment Pool (LTIP) and Medium-Term Portfolio (MTP). The accounts holds the assets of the Foundation placed in the investment accounts, including any additions, proceeds, income and profits, and losses and withdrawals.

The Foundation may terminate the agreement by either selecting a three-year time horizon or five-year time horizon for the liquidation of the LTIP account. If the three-year time horizon is selected then a 25% discount will be applied to the LTIP accounts' assets however if the five-year time horizon is selected then the LTIP account will be terminated without penalty of the LTIP accounts' assets. The withdrawals will be distributed on a monthly pro rata basis over the selected liquidity time horizon beginning in the month immediately after the notice period expires.

Prepaids and Other

Prepaid expenses represent payments made for goods or services to be received in future periods. These amounts are recorded as assets and amortized over the periods benefited. Prepaid expenses are classified as current assets as the related benefit does not extend beyond one year. The Foundation's policy is to recognize these amounts on a straight-line basis over the benefit period.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation. It is the Foundation's policy to capitalize property and equipment over \$5,000. Furniture, fixtures, and equipment are being depreciated over estimated useful lives ranging from five to ten years using the straight-line method.

The cost of maintenance and repairs is charged to expenses as incurred. When assets are retired or otherwise disposed, the cost and related accumulated depreciation are removed from the accounts and any resulting gain or loss is recognized as income in the accompanying statements of activities for the year.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Furniture and equipment 5–10 years
Leasehold improvements 39 years
Vehicles 5 years

Long-Lived Asset Impairment

The Foundation evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds it fair value.

No asset impairment was recognized during the years ended June 30, 2025 and 2024.

Endowments

The Foundation records declines in fair values in these donor-restricted endowment funds by reducing net assets with donor restrictions to the extent there is net appreciation on related funds with donor-imposed restrictions. Any remaining decline in fair value in excess of amounts classified as net assets with donor restrictions is recorded as a reduction in net assets without donor restrictions.

Net Assets

The two net asset categories incorporated in the Foundation's financial statements are described as follows:

- Net assets without donor restrictions are available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for athletic reserves.
- Net assets with donor restrictions are subject to donor restrictions. Some restrictions are temporary in
 nature, such as those that will be met by the passage of time or other events specified by the donor. Other
 restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity.

Unrealized and realized gains and losses and dividends and interest income from investing in income-producing assets may be included in any of these net asset classifications depending on donor restrictions.

Income Taxes

The Foundation is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, the Foundation is subject to federal income tax on any unrelated business taxable income.

The Foundation files tax returns in the U.S. federal jurisdiction.

Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the accompanying statements of activities. The accompanying statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general, and fundraising categories based on the various statistical or allocation methods.

The costs incurred to perform the ticket operations on behalf of the University, as reflected in Distributions to or for Texas A&M University – Facilities, are shown net of the ticket processing and handling fees totaling \$2,711,807 and \$3,832,232, for the years ended June 30, 2025 and 2024, respectively. These offsetting fees have been allocated among the following expense categories, based on the weighted average of those gross expenses:

- Salaries
- Employer payroll taxes
- Employee benefits
- Printing, advertising, publications, and postage
- Credit card and ticketing processing fees

Revenue From Contracts With Members

Contract revenue is recognized over a period of time in the year that the athletic events associated with the ticket occurs, which is when the performance obligation is satisfied. Payments for seating option rights are due when the contract is initiated with the option to pay for rights in full or enroll in a three- or five-month payment plan. The Foundation has determined that a significant financing component does not exist. Additionally, the Foundation has elected the practical expedient that permits an entity to not recognize a significant financing component if the time between the transfer of a good or service and payment is one year or less. Contracts receivable are stated at the amount of consideration from its members, of which the Foundation has an unconditional right to receive cash under contracts with its members in exchange for the member's right to purchase tickets for future University athletic events, primarily the right to purchase certain "premium seating" football tickets in Kyle Field. Contract receivables for future events are \$408,181 and \$334,522 as of June 30, 2025 and 2024, respectively. Revenue from fees for future athletic events is deferred and recognized over the periods to which the fees relate. At June 30, 2025 and 2024, total deferred revenue related to future athletic events is \$50,468,081 and \$50,338,659, respectively. In

addition, the Foundation collects pre-payments for future years' game day parking, road game programs, and special events, which are deferred and recognized over the periods to which fees relate.

At June 30, 2025 and 2024, the total deferred revenue related to game day parking, road game programs, and special events is \$2,447,949 and \$2,391,674, respectively. Contract assets primarily relate to the Foundation's rights to consideration for performance obligations satisfied but not billed at the reporting date. The Foundation had no contract assets as of June 30, 2025 and 2024.

Transaction Price and Recognition

The Foundation determines the transaction price based on standard charges for rights to specific athletic event seating options provided.

From time to time, the Foundation will receive overpayments of member balances resulting in amounts owed back to either the members or third parties. These amounts are excluded from revenues and are recorded as liabilities until they are refunded. The Foundation has determined that the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic conditions and the occurrence and attendance at University athletic events.

For the years ended June 30, 2025 and 2024, the Foundation recognized revenue of \$53,807,295 and \$49,928,643, respectively, from goods and services that transfer to the member over time.

Note 2. Contributions Receivable, Net

Contributions receivable consist of the following at June 30:

	Vithout Donor strictions	_	Vith Donor estrictions		Total
2025	 				
Promised contributions Less allowance for uncollectible	\$ 535,937	\$	82,747,654	\$	83,283,591
contributions	 (56,647)		(4,964,859)		(5,021,506)
	479,290		77,782,795		78,262,085
Less present value component	 <u>-</u> .		(7,803,304)		(7,803,304)
	\$ 479,290	\$	69,979,491	\$	70,458,781
Amount expected	 			-	
Due within one year	\$ 179,098	\$	13,066,189	\$	13,245,287
Due within one to five years	300,192		47,329,209		47,629,401
Due in more than five years	 		9,584,093		9,584,093
	\$ 479,290	\$	69,979,491	\$	70,458,781

		Vithout Donor strictions		Vith Donor testrictions		Total
2024 Promised contributions	\$	569,194	\$	83,793,897	\$	84,363,091
Less allowance for uncollectible	Ψ	303,134	Ψ	03,793,097	Ψ	04,505,091
contributions		(34,152)		(5,027,634)		(5,061,786)
		535,042		78,766,263		79,301,305
Less present value component				(7,796,301)		(7,796,301)
	\$	535,042	\$	70,969,962	\$	71,505,004
Amount expected						
Due within one year	\$	141,018	\$	14,792,315	\$	14,933,333
Due within one to five years		394,024		46,044,460		46,438,484
Due in more than five years				10,133,187		10,133,187
	\$	535,042	\$	70,969,962	\$	71,505,004

The discount rate used to calculate the present value component of contributions receivable for each of the years ended June 30, 2025 and 2024 was 4.0%. The rate is based on a risk-free rate of return adjusted for variations and timing of cash flows, uncertainties in cash flows, and the length of time over which cash flows are to occur.

Note 3. Investments

The Foundation's investments consist of the following at June 30:

	2025	2024
Money market fund	\$ 3,358,253	\$ 47,899,154
U.S. government-sponsored enterprises (GSE)	4,424,979	499,945
Corporate bonds	53,715,598	8,432,027
Investment in medium-term portfolio (MTP) held by Texas A&M		
Foundation	2,291,065	-
Investment in pooled funds (LTIP) held by Texas A&M Foundation	124,336,156	122,520,874
	\$ 188,126,051	\$ 179,352,000
Investments		
Current	\$ 63,789,895	\$ 56,831,126
Long-term	124,336,156	122,520,874
	\$ 188,126,051	\$ 179,352,000

Total investment return is comprised of the following:

	2025	2024
Gain and investment earnings on investment in pooled funds (LTIP) held by Texas A&M Foundation Interest and dividends Gain on other investments	\$ 10,567,127 3,420,202 81,288	\$ 7,520,135 3,163,618 45,617
	\$ 14,068,617	\$ 10,729,370

Investment in pooled funds held by Texas A&M Foundation represent assets held and managed by the Texas A&M Foundation pursuant to an agency agreement dated July 1, 2003, which was amended and superseded in September 2024. Effective July 1, 2003, the Foundation's ownership interests were assigned through unitization to the various participants based on the market value of the securities or cash placed in the pool by each participant. For the Foundation's transactions within the pool, the current market value is used to determine the number of units allocated to additional assets placed in the pool and to value withdrawals from the pool. Investment income and realized gains and losses and any unrealized gains and losses are allocated equitably based on the number of units assigned to each participant.

For full and immediate redemption of the Foundation's MTP account, the Foundation must provide a 10-day written notice to the Texas A&M Foundation upon which the Texas A&M Foundation will provide an accounting of the investment value back to the Foundation within the 10-day notice period. No unfunded commitments existed at year-end.

For full and immediate redemption of the Foundation's LTIP account, the Foundation must provide a 90-day written notice to the Texas A&M Foundation upon which the Texas A&M Foundation will provide an accounting of the investment in the pooled funds and a breakdown between marketable and non-marketable assets back to the Foundation within 30 days after the 90-day notice period. No unfunded commitments existed at year-end.

Within 30 days of the accounting, the Texas A&M Foundation will redeem the Foundation's LTIP account at NAV for marketable assets and at 75% to 100% of NAV for non-marketable assets, as determined by the Board of the Texas A&M Foundation. The Foundation may redeem the investment without penalty if the funds are withdrawn over a period of five years.

The LTIP's major investment types include the following for the years ended June 30:

	2025	2024
Domestic equities	\$ 259,379,112	\$ 278,725,858
Global and international equities	568,460,496	590,363,477
Private equities	1,091,178,259	956,747,694
Private credit	293,652,962	292,922,344
Real assets, including natural resources and infrastructure	500,584,977	452,582,916
Fixed income	216,028,953	206,793,828
Opportunistic	60,881,982	41,660,128
Cash and cash equivalents	85,725,053	23,685,495
	\$ 3,075,891,794	\$ 2,843,481,740

The LTIP's participants' market value is determined by the market value of the securities held and the number of units allocated to the Foundation.

The Foundation, through the Texas A&M Foundation, invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying statements of financial position.

Note 4. Property and Equipment, Net

Property and equipment consist of the following at June 30:

	2025	2024			
Furniture and equipment	\$ 2,457,312	\$ 2,457,312			
Leasehold improvements Vehicles	3,668,008 389,568	3,668,008 388,980			
Accumulated depreciation	6,514,888 (3,862,755)	6,514,300 (3,630,462)			
	\$ 2,652,133	\$ 2,883,838			

The Foundation's depreciation expense for the years ended June 30, 2025 and 2024 was \$339,652 and \$364,953, respectively.

Note 5. Net Assets

Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods for the years ended June 30:

	2025	2024
Subject to expenditure for specified purpose		
12th Man Foundation funds	\$ 175,637	\$ 171,998
Athletic Department funds	8,522,925	10,601,051
Athletic Endowment funds	129,186	53,165
Athletic Facility funds	113,544,686	98,784,958
Support groups	2,108,594	4,536,048
	124,481,028	114,147,220
Subject to endowment spending policy or appropriation, accumulated gains, endowments, and investment in perpetuity		
12th Man Foundation funds	76,811,447	72,672,823
1922 Scholarship funds	27,921,578	26,269,981
Athletic Department funds	6,172,101	5,727,223
Athletic Endowment funds	13,516,463	12,742,457
Support groups	275	1,656,888
	124,421,864	119,069,372
	\$ 248,902,892	\$ 233,216,592

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors as follows:

	2025	2024
Satisfaction of purpose restrictions		
Athletic Department funds	\$ 4,719,266	\$ 6,679,961
Athletic Endowment funds	-	795,761
Athletic Facility funds	16,833,894	21,192,348
Support groups	3,872,319	1,796,278
Restricted purpose spending-rate distribution and appropriations		
12th Man Foundation funds	3,325,548	3,208,673
1922 Scholarship funds	960,046	874,823
Athletic Department funds	-	2,962,185
Athletic Endowment funds	174,222	464,661
Support groups	1,714,081	50,960
	\$ 31,599,376	\$ 38,025,650

Note 6. Endowment

The Foundation's endowment consists of approximately 68 individual funds established for a variety of purposes. The endowment includes donor-restricted endowments. As required by GAAP, net assets associated with endowment funds, including any funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Foundation's Board has interpreted the *State of Texas Prudent Management of Institutional Funds Act* (TPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of donor-restricted endowment funds is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by TPMIFA. In accordance with TPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. Duration and preservation of the fund
- 2. Purposes of the Foundation and the fund
- 3. General economic conditions
- 4. Possible effect of inflation and deflation
- 5. Expected total return from investment income and appreciation or depreciation of investments
- 6. Other resources of the Foundation
- 7. Investment policies of the Foundation

Changes in endowment net assets were as follows for the years ended June 30:

	With Donor Restrictions				
	2025	2024			
Beginning of year	\$ 119,069,372	\$ 115,740,472			
Investment return Net appreciation (realized and unrealized)	10,378,916	8,202,023			
Contributions Loss on uncollectible contributions receivable	1,172,000 (24,527)	2,718,521 (30,342)			
Appropriation of endowment assets for expenditures	(6,173,897)	(7,561,302)			
End of year	\$ 124,421,864	\$ 119,069,372			

Amounts of donor-restricted endowment funds consisted of the following at June 30:

	2025	2024
Portion of perpetual endowment funds required to be retained permanently by explicit donor stipulation or TPMIFA Portion of perpetual endowment funds subject	\$ 64,601,282	\$ 64,326,079
to a restriction under TPMIFA	59,820,582	54,743,293
	\$ 124,421,864	\$ 119,069,372

With Donor Restrictions

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the Foundation is required to retain as a fund of perpetual duration pursuant to donor stipulation or TPMIFA. In accordance with GAAP, deficiencies of this nature are reported in assets with donor restrictions and aggregated \$86,702 and \$39,090 as of June 30, 2025 and 2024, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after investment of new donor-restricted contributions and continued appropriation for certain purposes that was deemed prudent by the governing body.

The Foundation, through an agreement with the Texas A&M Foundation, has elected to invest its endowment completely in the Long-Term Investment Pool (LTIP) of the Texas A&M Foundation. Accordingly, the return objectives and risk parameters and strategies employed for achieving objectives of the Texas A&M Foundation have been adopted by the Foundation.

The Texas A&M Foundation has adopted investment and spending policies, as approved by the Board, for the LTIP that attempt to provide a predictable stream of funding to programs supported by the LTIP while seeking to maintain the purchasing power of the LTIP. The long-term investment objective of the LTIP is to earn an average annual real (inflation-adjusted) return at least equal to the payout rate, net of all investment fees while assuming a moderate amount of risk. The payout rate will vary with the market environment but will generally be between 4.0% and 5.0%.

This should be achieved over rolling 5- to 10-year periods on a total return basis. The LTIP includes endowed assets, non-endowed assets, and agency funds. Actual returns in any given year may vary considerably from this amount.

For the fiscal years 2025 and 2024, the Texas A&M Foundation appropriated 5.25% for distribution from the LTIP's average fair value over the prior 20 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. This includes a 4% distribution for endowment purpose spending and a 1.25% management fee. Over the long term, the Texas A&M Foundation expects the current spending policy to allow its endowment to grow at an annual rate that is at least equal to the rate of inflation. This is consistent with the Texas A&M Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Note 7. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, comprise the following within one year of June 30:

	2025	2024			
Unrestricted cash and cash equivalents	\$ 40,809,067	\$ 47,304,786			
Accounts receivable	15,292	152,754			
Net contributions receivable for general operations					
due in one year or less	542,064	513,690			
Budgeted annual collections from seat renewals					
due in one year or less	54,883,010	52,194,100			
Athletic commitments due in one year or less	(42,224,619)	(37,729,597)			
Financial assets available to meet cash needs					
for general expenditures within one year	\$ 54,024,814	\$ 62,435,733			

The Foundation manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Foundation strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures. Financial assets in excess of daily cash requirements are invested in money market funds and other short-term investments in compliance with the Foundation's investment policy. The Foundation provides its cash management group with a funding schedule in order to maximize earning potential around the Foundation's cash needs.

The table above reflects the Foundation's financial assets as of June 30, 2025 and 2024 reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because of contractual restrictions or internal board designations. In addition, the Foundation has made commitments over the years to the University to fund large athletic projects. Although these commitments are not legally binding obligations, the Foundation does plan to pay these commitments as they become due. The Foundation has shown budgeted cash and cash equivalent collections for annual seat renewals for the following fiscal year to demonstrate how it plans to meet its commitment for these athletic projects due within one year of financial position date.

Note 8. Office Space

The Foundation occupies office space in the University's buildings. The Foundation entered into a new Affiliation Agreement with the University with an effective date of September 1, 2023, which includes a monthly rent payment for the space, which is part of the Foundation's annual commitment to the University. The Foundation considered the effect of the required lease payments in relation to Accounting Standards Update (ASU) 2016 02, Leases (Topic 842), and concluded its effect to be immaterial to the financial statements; therefore, no lease assets or liabilities are reported. Prior to the new Affiliation Agreement, the Foundation was not required to pay for the use of the University's buildings and the value of the University office space and services was not included in the financial statements as this space is state property and restricted as to its use; therefore, there was no rental value to record.

Note 9. Commitments

The Foundation has outstanding commitments to the University for facilities and ongoing program needs of the athletic department. While these commitments do not represent legally binding obligations of the Foundation, it does plan to pay the commitments as they become due. A summary of the outstanding commitments, including interest, is as follows at June 30, 2025:

Annual Transfers (through year ending June 30, 2033)	\$ 166,162,419
Blue Bell Park at Olsen Field	5,134,456
Kyle Field Redevelopment	271,842,983
Bright Area Redevelopment	50,777,247
Baseball Player Development Center	15,958,982_
	¢ 500 976 097
	\$ 509,876,087

Funding for the Foundation's commitments will be sourced from cash, investments, investment returns, contributions receivable, and donor contributions. As of June 30, 2025 and 2024, the Foundation held approximately \$233,700,000 and \$216,100,000, respectively, of net assets and all that are not specifically restricted to other uses are available to fund these future commitments. The following provides additional information for each of the commitments summarized above.

Annual Transfers

During the year ended June 30, 2015, the annual transfer was set at \$10,600,000 with a plan of increasing it at a rate of 2% per year. Additionally, with the last payment for the Zone Club being in 2020, the annual transfer increased by \$3,000,000 in 2021. An updated Affiliation Agreement with the University was executed in August 2023, in which the annual transfer commitment has been set at \$15,000,000 for the five-year term. In February 2025, the 12th Man Foundation Board of Trustees approved an additional funding request of \$5,000,000, bringing the total Annual Transfer Commitment to \$20,000,000 for 2025 through 2028. The Annual Transfer commitment in the chart above is for the eight-year period of 2025 through 2033 and includes an estimated 2% increase annually, beginning in 2029. The 2% increase is an estimate but not confirmed.

Blue Bell Park at Olsen Field

The Foundation agreed to assist the University by contributing funds to cover debt service on University debt issued for construction costs associated with the renovation of Olsen Field. The Foundation has committed to annual contributions of \$288,284 for the period of 2014 through 2043. In May 2025, the Foundation and University determined that the debt service payments from the Foundation should have been adjusted when University System Treasury refinanced debt service on Blue Bell Park. The Foundation has adjusted its committed contribution to \$283,619 annually for the period of 2025 through 2043.

The remaining future debt service amounts to be funded by the annual commitments above are as follows:

	Principal		Interest		Total
2026	\$ 131,40	00 \$	149,260	\$	280,660
2027	141,70	00	142,690		284,390
2028	147,00	00	135,605		282,605
2029	152,40	00	128,255		280,655
2030	162,70	00	120,635		283,335
2031–2035	910,00	00	505,811		1,415,811
2036–2040	1,135,00	,000 302,000			1,437,000
2041–2043	805,00	805,000	65,000		870,000
	\$ 3,585,20	00 \$	1,549,256	<u>\$</u>	5,134,456

Redevelopment of Kyle Field

Although no formal agreements have been signed, the Foundation agreed to cover any shortfalls in the license and sales revenue required to fund the debt service and debt coverage ratio of the seat license bonds totaling up to \$231,850,000. The Foundation has committed to annual contributions of approximately \$16,200,000 for the period 2016 through 2043 to cover the amount of the bonds plus accrued interest. In May 2025, the Foundation and University determined that the debt service payments from the Foundation should have been adjusted when University System Treasury refinanced debt service on Kyle Field. The Foundation has adjusted its committed contribution to \$14,641,000 annually for the period of 2026 through 2043.

The related remaining future debt service amounts funded by the annual commitments above are as follows:

	Principal	Interest	Total
2026	¢ 7,000,000	¢ 6.004.006	Ф 44 7 04 006
2026	\$ 7,990,000	\$ 6,804,896	\$ 14,794,896
2027	8,350,000	6,444,527	14,794,527
2028	8,730,000	6,065,342	14,795,342
2029	9,495,000	5,666,646	15,161,646
2030	9,745,000	5,417,782	15,162,782
2031–2035	53,000,000	22,805,701	75,805,701
2036–2040	62,000,000	13,825,463	75,825,463
2041–2043	42,510,000	2,992,626	45,502,626
	·		
	\$ 201,820,000	\$ 70,022,983	\$ 271,842,983

The Foundation also agreed to cover any shortfalls in the gift revenue required to fund the debt service and debt service coverage up to \$170,000,000 for the redevelopment of Kyle Field. This commitment was fulfilled in 2019.

Bright Area Redevelopment

In the May 2022 Bright Area Redevelopment Funding Agreement between the Foundation and the University, the Foundation committed to support the University and the Texas A&M Athletics Department by providing funding for a substantial portion of the Bright Area Redevelopment project by contributing funds to cover debt service of the University debt issued for construction costs, less any funds transferred to the University prior to the issuance of any indebtedness.

As of the date of these issued financial statements, the Board of Regents of the University System had not issued Revenue Financing System Bonds. The parties agreed to amend the existing Agreement to incorporate the debt service repayment schedule once debt service is issued. The Foundation's indebtedness shall be limited to a maximum obligation of \$180,000,000, plus related interest and a pro rata share of actual debt issuance costs, less funds that have been transferred by the Foundation to the University prior to this agreement, and less funds transferred by the Foundation to the University at the time of, or prior to, the issue of debt. The University agreed to cover the remaining \$55,000,000 for the project from a combination of cash reserves in the stadium revenue funds and other university reserves. The Foundation's maximum obligation was adjusted down to \$177,900,000 per an agreement with the University as it related to \$2,100,000 in South End Zone Suite Capital being funded directly by the University.

This obligation is comprised of the following items:

Debt service*	\$ 35,000,000
South End Zone Suite capital	22,900,000
Centennial capital gifts	120,000,000_
	\$ 177,900,000

^{*}Debt service is to be based upon actual borrowing, market rates or interest at issuance, issuance costs, interim financing capitalized up to two years, and a 30-year debt repayment.

The Foundation has committed to pay \$142,900,000 in capital gifts raised toward the Bright Area Redevelopment project. As of June 30, 2025, \$90,644,822 has been sent to the University and \$64,133 has been sent to various vendors for naming recognitions, leaving a balance of \$52,191,045. The Foundation has cash on hand of \$4,978,790 and \$50,777,247 in pledges receivable to collect against and fund commitments related to this project.

Baseball Player Development Center

Prior to the date of these issued financial statements, in August 2025, the Baseball Player Development Center funding Agreement between the Foundation and the University was executed. The Foundation committed to support Texas A&M and the Texas A&M Athletics Department by providing funding for the Baseball Player Development Center project by contributing funds to cover short-term debt issuance of the University for construction costs less any funds transferred to the University prior to the issuance of any indebtedness.

The Foundation's indebtedness shall be limited to a maximum obligation of \$28,300,000 less funds transferred by the Foundation to Texas A&M prior to this agreement and funds transferred by the Foundation to Texas A&M at the time of, or prior to, the issuance of short-term debt. Short-term debt services are to be based upon actual borrowing amounts, variable market short-term interest rates, issuance costs, and interim financing for a term not to exceed eight (8) years. The maximum amount of short-term debt principal committed by the Foundation is \$25,470,000 based upon gift funds to be collected.

This obligation is comprised of the following items:

Cash gifts – philanthropic gifts	\$ 2,830,000
RFS gifts – philanthropic gifts	25,470,000
Total funding	\$ 28,300,000

As of June 30, 2025, \$2,830,000 has been sent to the University, leaving a balance of \$25,470,000. The Foundation has cash on hand of \$12,114,755 and \$15,958,982 in pledges receivable to collect against and fund commitments related to this project.

Automobile Leases

The Foundation leases certain automobiles on behalf of the University. Lease payments on behalf of the University are treated as contributions in the year of payment and are accounted for within the Foundation's Annual Transfers. Minimum payments required under these lease agreements are as follows:

2026 \$ 127,754

Note 10. Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value.

- Level 1 Quoted prices in active markets for identical assets or liabilities
- **Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Recurring Measurements

The following table presents the fair value measurements of assets and liabilities recognized in the accompanying statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30:

					Fa	air Value Meas	surer	ments Usina		
		Total		Level 1		Level 2		Level 3		Investments Measured at NAV ^(A)
2025									_	
Recurring basis										
Assets										
Cash equivalents	\$	18,644,769	\$	18,644,769	\$	-	\$	-	\$	-
Money market fund	\$	3,358,253	\$	-	\$	-	\$	-	\$	3,358,253
U.S. government- sponsored enterprises										
(GSE)	\$	4,424,979	\$	-	\$	4,424,979	\$	-	\$	-
Corporate bonds	\$	53,715,598	\$	-	\$	53,715,598	\$	-	\$	-
Investment in medium-term portfolio (MTP) held by Texas										
A&M Foundation	\$	2,291,065	\$	-	\$	-	\$	-	\$	2,291,065
Long-term investment pool Investment in pooled funds (LTIP) held by Texas A&M Foundation	\$	124,336,156	\$	_	\$	_	\$	_	\$	124,336,156
	Ψ	12 1,000,100	Ψ		Ψ		Ψ		Ψ	121,000,100
2024										
Recurring basis										
Assets										
Cash equivalents	\$	15,081,968	\$	15,081,968	\$	-	\$	-	\$	-
Money market fund	\$	47,899,154	\$	-	\$	-	\$	-	\$	47,899,154
U.S. government-										
sponsored enterprises	_		_		_					
(GSE)	\$	499,945	\$	-	\$	499,945	\$	-	\$	-
Corporate bonds	\$	8,432,027	\$	-	\$	8,432,027	\$	-	\$	-
Long-term investment pool										
Investment in pooled funds										
(LTIP) held by Texas A&M	_	100 500 07 1	•		•		•		_	400 500 07 1
Foundation	\$	122,520,874	\$	-	\$	-	\$	-	\$	122,520,874

⁽A) Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts included above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying statements of financial position, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the years ended June 30, 2025 and 2024.

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of

securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

There were no assets or liabilities measured at fair value on a nonrecurring basis.

Alternative Investments

Investments in certain entities measured at fair value using the NAV per share as a practical expedient consist of the following:

	Fair Value		Unfunded Commitments		Redemption Frequency	Redemption Period Notice
2025				_		
Investment in pooled funds (LTIP) held						
by Texas A&M Foundation ^(A)	\$ '	124,336,156	\$	-	Monthly	90 days
Investment in medium-term portfolio (MTP)						
held by Texas A&M Foundation ^(B)	\$	2,291,065	\$	-	Daily	10 days
Money market fund ^(C)	\$	3,358,253	\$	-	Daily	Daily
2024						
Investment in pooled funds (LTIP) held						
by Texas A&M Foundation ^(A)	\$	122,520,874	\$	-	Annually	90 days
Money market fund ^(C)	\$	47,899,154	\$	-	Daily	Daily

- (A) Investment in Pooled Funds (LTIP) Held by Texas A&M Foundation: To satisfy its long-term rate-of-return objectives, Texas A&M Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.
- (B) Investment in Medium-Term Portfolio (MTP) Held by Texas A&M Foundation: To provide a liquid medium-term investment vehicle reflecting a risk profile selected by the Foundation.
- (C) Includes investment in a money market fund measured at NAV that seeks to maintain a stable NAV of \$1.00 per share through investing in a diversified portfolio of high-quality U.S. government money market instruments and in related repurchase agreements.

Note 11. Employee Benefit Plan

The Foundation has a qualified defined contribution pension plan (Plan) covering substantially all its employees. Pension expense was \$522,976 and \$714,155 for the years ended June 30, 2025 and 2024, respectively.

The Foundation provides a retirement annuity program covering substantially all its employees. Contributions to the plan are funded by voluntary salary reductions of participating employees.

Note 12. Related-Party Transactions

The Foundation leases office space from the University for its administrative offices. The University provides utilities and janitorial services to the Foundation. The Foundation is responsible for any leasehold improvements to the offices.

Note 13. Significant Estimates and Concentrations

GAAP requires disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

Contributions Receivable

One donor was responsible for approximately 20% of all contributions receivable as of June 30, 2025. One donor was responsible for approximately 22% of all contributions receivable as of June 30, 2024.

General Litigation

The Foundation is subject to claims and lawsuits that arose primarily in the ordinary course of its activities. It is the opinion of management that the disposition or ultimate resolution of such claims and lawsuits will not have a material adverse effect on the financial position, change in net assets, and cash flows of the Foundation. Events could occur that would change this estimate materially in the near term.

Investments

The Foundation invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, and that such change could materially affect the amounts reported in the accompanying statements of financial position.

As of June 30, 2025 and 2024, the Foundation had 67% and 68%, respectively, of its investments in the pooled funds held by Texas A&M Foundation.

Note 14. Subsequent Events

Subsequent events have been evaluated through November 13, 2025, which is the date the financial statements were available to be issued.